

Dear Ricardo Salinas Scholarship Fund,

I am so thankful for your support to attend Spotlight Health. I learned so much from the formal programming and from the other attendees. As a MD/MBA student at Stanford University, I spend a lot of time thinking about health and healthcare. Yet Spotlight Health pushed me to think differently and more creatively. I walked away with fresh perspectives on some of the most pressing issues ahead of us. The value of Spotlight Health did not end in Aspen. I have already collaborated with another Health Scholar to publish a blog with *Health Affairs* on my work at the Gates Foundation over the summer. Without a doubt, I will continue to benefit from the ideas and relationships formed at Spotlight Health. So thank you again for your generosity and contribution to a better tomorrow.

Best,
Jarrad Aguirre